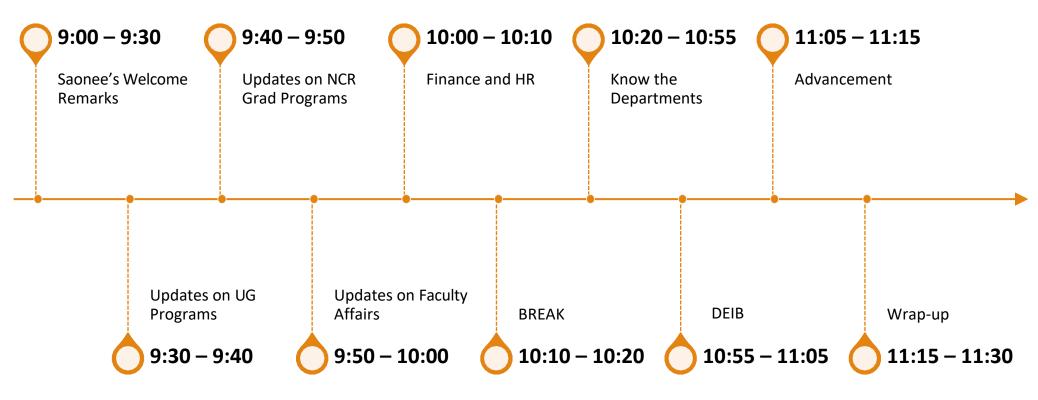
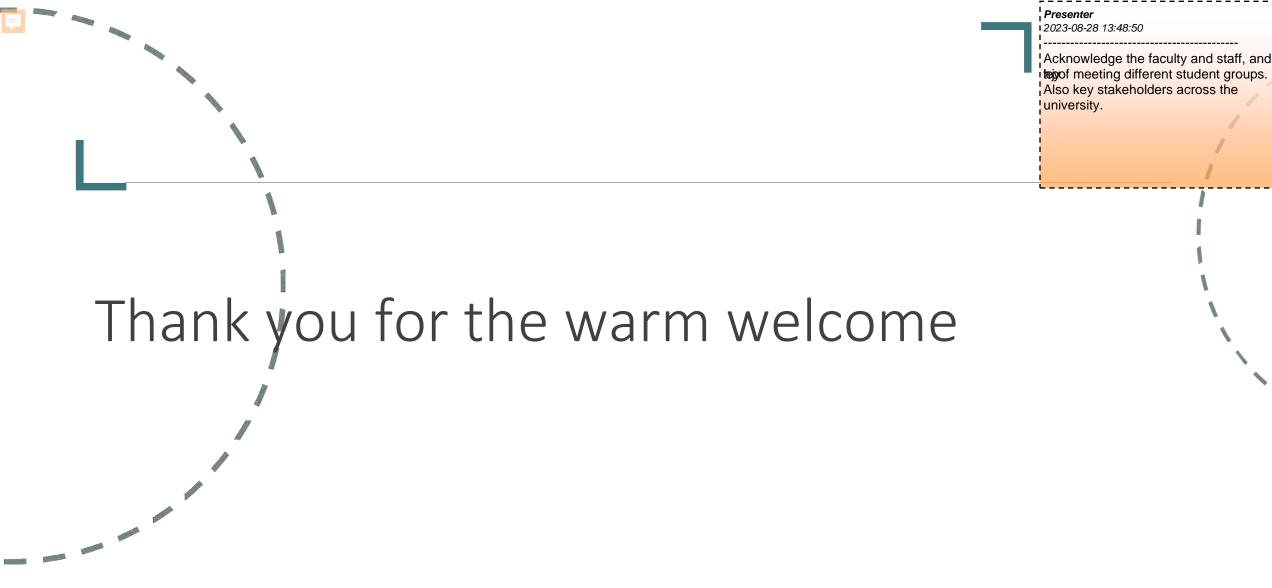
Pamplin Fall Faculty/Staff Meeting

August 25, 2023



Agenda







55 days on the job, what have I done



Moved (in two-phases)

Across the Atlantic
From Charlottesville to
Blacksburg



Settled into my new home in Blacksburg



Celebrated a birthday



~100 meetings, 42 1:1s, 4 retreats, many welcome speeches, 1 comprehensive tour of campus......



Where to from here....



On the horizon

AACSB Report and Visit

 What have I learned from my "listening sessions" (many more coming up!) and my meetings so far

Strategic Roadmap





AACSB Review

Report due on Sept. 7th

Peer review team's visit from Nov. 5-7





Presenter 2023-08-28 13:48:50

What have I learnt?

 No major areas to "transform" in Pamplin, but there are many opportunities to innovate with respect to our programs and enhance collaborations both within and outside VT

 Pamplin is an excellent College, but the external reputation and recognition needs to be actively pursued and enhancement

 Strong support from our alumni and donors but the focus has been primarily on GBAC

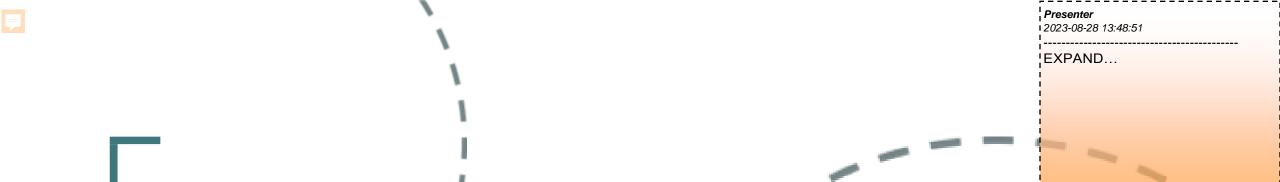


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What have I learnt.....

- Need for greater financial sufficiency and long-term health
 - Our spending has gone up by over 65% since 2019
 - PIBB allocations (as a percentage of budget) has been steadily going down (over 10% since 2019)
 - Possible enrollment cliff is coming our way owing to lower high-school graduation (most of our financials are tied up in UG programs)
 - Need to be careful about how we are spending our funds
- We can expect to incur more costs associated with the new building
- •Strong sense of community and passion for excellence but also some fragmentation that can be dysfunctional





Our path going forward.....

RESOURCES, REPUTATION, RESPONSIBILITY



Approach

Looking In

Looking out



Activities This Year Focused On "Looking In"

Program-related

- End-to-end understanding of the student experience
- Curriculum and course review
- STEM designation status of Grad Programs
- Global Experience
- Ph.D. Program review



Activities This Year Focused On "Looking In"

Faculty-Affairs related

Review of current course loads, overloads, and downloads

Review of performance evaluations criteria

Faculty reporting system and dashboard





Activities This Year Focused On "Looking In".....

Internal review of culture and climate

Staff Progression

Organizational Review by an External Entity



Activities This Year Focused On "Looking Out".....

- New programs
 - NCR and Innovation campus
 - Blacksburg (perhaps pre-experience)
- Expanding our volunteer and donor base
- Re-envisioning Centers as part of the coordinated advancement efforts
- Department-focused advancement efforts
- Move toward efforts at sponsored research
- Proactive approaches to DEIB efforts



In summary, 2023-2024 will be dedicated.....

To enhancing our Resources,
Reputation, and
Responsibility

AND we will do so through

- A new strategic roadmap that will reflect our collective vision,
- By working hard on our rankings, and
- Fostering a climate, where we put the Pamplin community, and its success first



In the coming weeks and months....



We will begin the strategic roadmap creation process



Segal will be conducting an organization review



New "Task Force" for rankings



Other Task Forces (e.g., Ph.D. program, research, publications and performance evaluations)

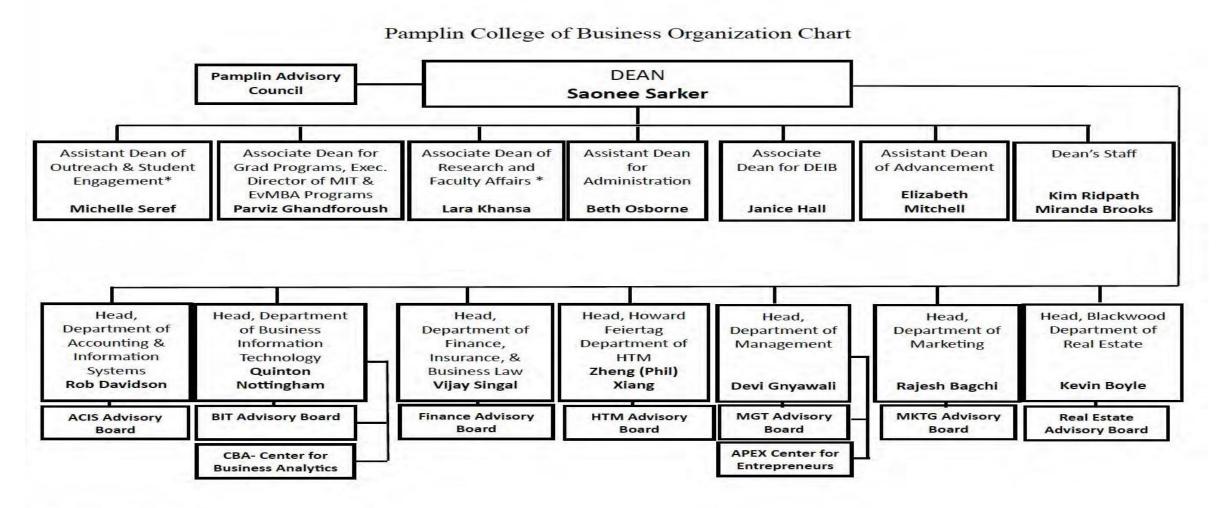


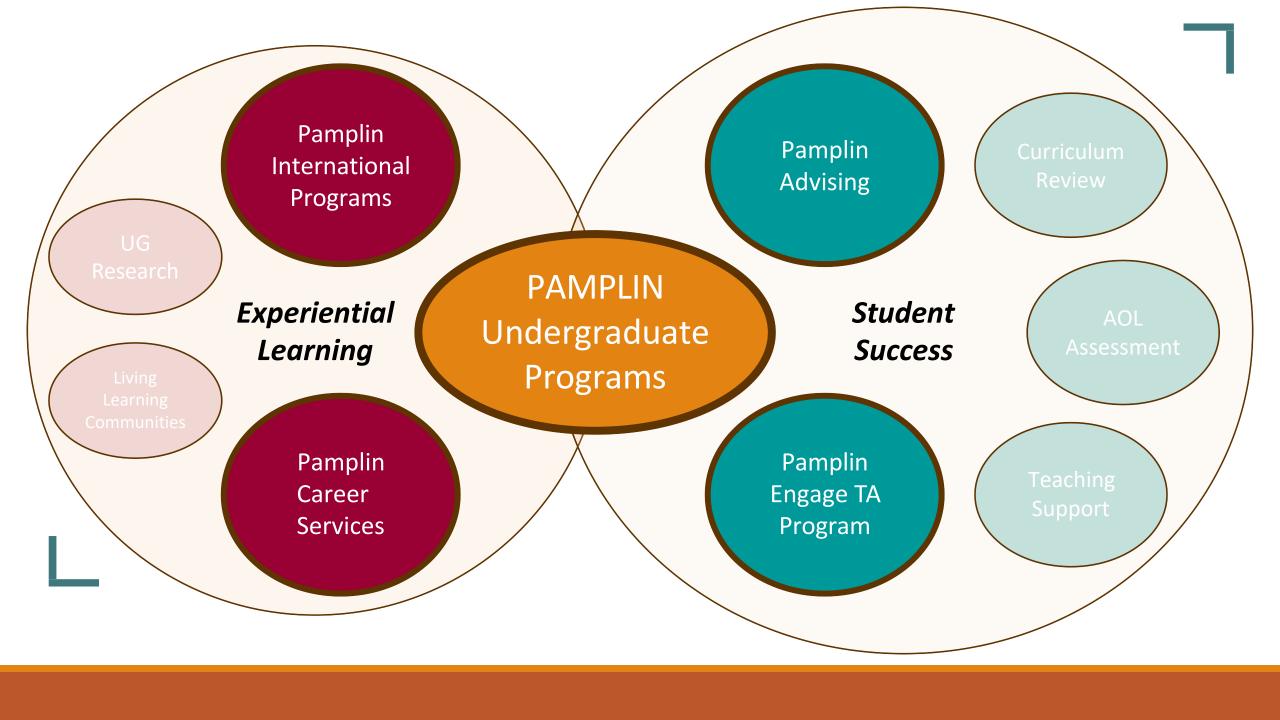
We will kickoff the "Friday Highlights"

Digital celebration of all individual and collective successes in the College



A Quick Review of the Organization Chart this Year





ACADEMIC ADVISING

Presenter

Real Estate advising operates separately the continuously collaborates with the Pamplin advising team



Director of Advising

- Academic Planning
- Declaring or changing majors and minors
- Withdrawing from or dropping courses
- Reviewing graduation requirements and Degree Audit Reports (DARS)
- Referring students to support services such as career services, international programs, tutoring, counseling, services for students with disabilities, and many more

- The Pamplin Advising team has grown to 16 professional academic advisors!
- Students schedule appointments with their advisor via Navigate
 vt.campus.eab.com



busadvising@vt.edu

IMPORTANT NOTE:

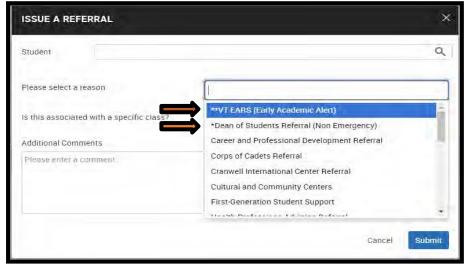
TODAY, August 25, is the last day to add a class!*

* Late adds must be approved by instructor and department via online form submitted by student

VT EARS Referrals

- Will be seen by student's advisor
- Reasons to submit a VT EARS referral:
 - Excessive absences
 - Poor grade(s) on tests/assignments





Dean of Students

Referrals*

- Will be seen by Dean of Students staff
- Reasons to submit Dean of Students (Non-Emergency) referral:
 - Food insecurity
 - Mental Health Concerns (mild to moderate risk)
 - Student conduct issues
 - Roommate concerns
 - Religious concerns

*Contact Dean of Students Office by phone immediately for suicidal ideation/attempt, homicidal ideation, crisis, and/or concerning verbiage in assignments

ABSENCE VERIFICATIONS

- Not facilitated or provided by UG Programs Office/Advising
- Students should submit Absence Verification Request form to Dean of Students

PAMPLIN EMBEDDED COUNSELING



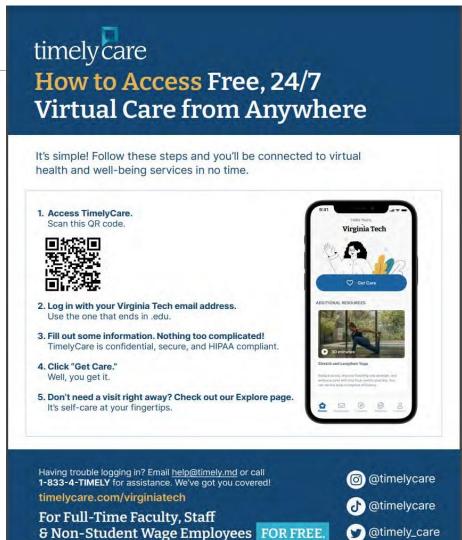


Cook Counseling

- Individual counseling
- Self care and support
- Emergency services
- Referral resources
- Workshops, support groups, virtual coping

Students can schedule an appointment on Cook Counseling Center's website: ucc.vt.edu or by emailing Caitlyn directly at cthelen@vt.edu.

Students, Faculty, and Staff also have access to FREE counseling service via **TimelyCare**.



PAMPLIN ENGAGE UNDERGRAD TA PROGRAM







Engage
Program
Director &
BIT Associate
Professor of
Practice

Faculty with TAs (and admins) can view TA assignments here

Are you making the best use of your TA?



Hold office hours

Develop or update assignments

Assist with grading



Work an average of 6 hours per week per TA position

Engage with students during lectures

Design and monitor Canvas course sites



Implement and assist with SSD accommodations



pamplinengage@vt.edu

INTERNATIONAL PROGRAMS





Director of Global Study Abroad

Aug 27 th	International Student Welcome Reception
Aug 30 th	International Programs Open House
Sept 5 th	Study Abroad Fair
Sept 7 th	International Coffee Corner
Sept 11 th	Study Abroad Scholarship Deadline



3002 Pamplin Hall



pamplininternational@vt.edu

Experiential international opportunities

- Study abroad
- International internships
- International exchange

Minors with international impact

- International Business
- Global Business Practices to
 Improve the Human Condition

International student community

 Global Mentoring Program: ~300 mentees, 33 mentors

INTERNATIONAL SPECIALTY PROGRAMS

XDU-VT 3+1 Joint Program

Management Entrepreneurship

98 students in cohort 1 (fall 22)

100-120 in cohort 2 (fall 23)

3 professors taught in program this summer

7 professors teach next summer

Group has won many awards/honors in China



NMIMS 3+1+1 Joint Program

BIT-Cyber

27 students, cohort 1 (Fall 2020)

48 students, cohort 2(Fall 2021)

63 students, cohort 3 (Fall 2022)

~60 students, cohort 4 (Fall 2023)

German Fulbright Summer Institute for Leaders in Entrepreneurship

24 students, cohort 1 (Fall 2022)

24 students, cohort 2 (Fall 2023)

5-year program

Joint effort between MGT, APEX, Cranwell, and ENGE



CAREER SERVICES



Director of Career Services & Employer Relations

Business Horizons Career Fair

Wednesday, September 6th **AND** Thursday, September 7th

10am-3pm; Squires Student Center

<u>businesshorizonsstudents.com</u>; <u>PCOBCareers@vt.edu</u>; <u>Instagram</u>:@pamplincareers

Student Resources

- Career Development Workshops
- Information Sessions
- Networking Events
- Classroom Presentations
- Coffee Chats
- Career Fairs

1:1 Appointment Topics

- Resume/Cover Letter
- Mock Interviews
- Career Path Exploration
- Job Search Tips
- ...and more!

Find more information: pampl.in/careerresources



Presenter

Navigate!

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The Pamplin Career Services Team will by you with any career-related questions and with making sure your resumes are effective. You can book a one-on-one career appointment with their team on

The Pamplin Career Services team will

the weekly newsletter to your inbox every Sunday afternoon! It's called

POST-GRADUATE REPORT SUMMARY PAMPLIN COLLEGE OF **CLASS OF 2022** Updated March 2023 TOP PLACEMENT RATE OF GRADS MOST COMMON PLACEMENT LOCATIONS SEEKING EMPLOYMENT: **EMPLOYERS** NEW YORK CITY DC/METRO 5% Deloitte memoryBlue 49% Amazon RICHMOND, VA KPMG Accenture 9% PWC IBM ROANOKE/NRV RSM Bank of America 65,000 18% 10% CGI Grant Thornton CAROLINAS (NC & SC) OTHER U.S. LOCATIONS MEDIAN STARTING SALARY Capital One Freddie Mac TEXAS ACCOUNTING BIT FINANCE HTM MANAGEMENT MARKETING REAL ESTATE 85% PLACEMENT RATE 92% PLACEMENT RATE 91% PLACEMENT RATE 100% PLACEMENT RATE 89% PLACEMENT RATE 86% PLACEMENT RATE \$ 65,000 \$ 74,000 \$ 65,000 \$ 45,000 \$ 65,000 \$ 65,000 \$ 50,000 MEDIAN STARTING SALARY MEDIAN STARTING SALARY MEDIAN STARTING SALARY TOP EMPLOYERS Deloitte Marriott memoryBlue oStar Group CPMG CVENT eksystems CVENT KPMG Deloitte Sank of America Hilton epsiCo Amazon Cushman & Wakefield Capital One Camden Property PepsiCo 4VR / Ryan Homes /anguard CGI Capital One Carahsoft Trust Target. Saville PWC Cherry Bekaert White Lodging BM Ferguson Booz Allen Hamilton Baker Tilly Amazon cohl's The Bozzuto Group Camden Property

*The career outcomes summary data presented are based upon a knowledge and response rate of 62% and salary disclosure rate of 72% for the entire Pamplin College of Business Class of 2022. This data does not include commission, bonuses, or merit pay. 34% of Pamplin graduates received a median bonus of \$5000. Employer data is calculated using the last 5 years of historical records. Visit career.vt.edu for the full report.

Mountain Lake Lodge

Kiwah Island Resort

Gartner

Accenture

Virginia Tech

Capital One

Alight Solutions

Kohl's

Hyatt

Citigroup.

Accenture

Baker Tilly.

Grant Thornton

IBM

Accenture

Freddie Mac

Colliers International

HIT Contracting

Wells Fargo

Pamplin Departments and Majors

ACIS

_ n

ACCOUNTING AND INFORMATION SYSTEMS

Concentrations:

- Accounting (ACCT)
- Accounting Information Systems Audit (ISA)

BUSINESS INFORMATION TECHNOLOGY

Concentrations:

- Computer-Based Decision Support Systems (DSS)
- Operations & Supply Chain Management (OSM)

CYBERSECURITY MANAGEMENT AND ANALYTICS

FINANCE

FINANCE

Concentrations:

- Investment Management & Chartered Financial Analyst (FCFA)
- Corporate Financial Management (FCFM)
- Financial Accounting (FFAC)
- Financial Risk
 Management (FNRM)

FINANCIAL PLANNING AND WEALTH MANAGEMENT

FINTECH AND BIG DATA ANALYTICS

FINANCE AND REAL ESTATE

XH

HOSPITALITY AND TOURISM MANAGEMENT

Concentrations:

- HTM Analytics (HTMA)
- > HTM Entrepreneurship and Innovation (ENIN)
- > HTM Services Management (HTMS)
- > HTM Sustainability, Ethics, and Advocacy (SEA)

MGT

MANAGEMENT

ENTREPRENEURSHIP, INNOVATION AND TECHNOLOGY MANAGEMENT

HUMAN RESOURCE MANAGEMENT

MANAGEMENT CONSULTING AND ANALYTICS

MKTG

MARKETING MANAGEMENT

Concentrations:

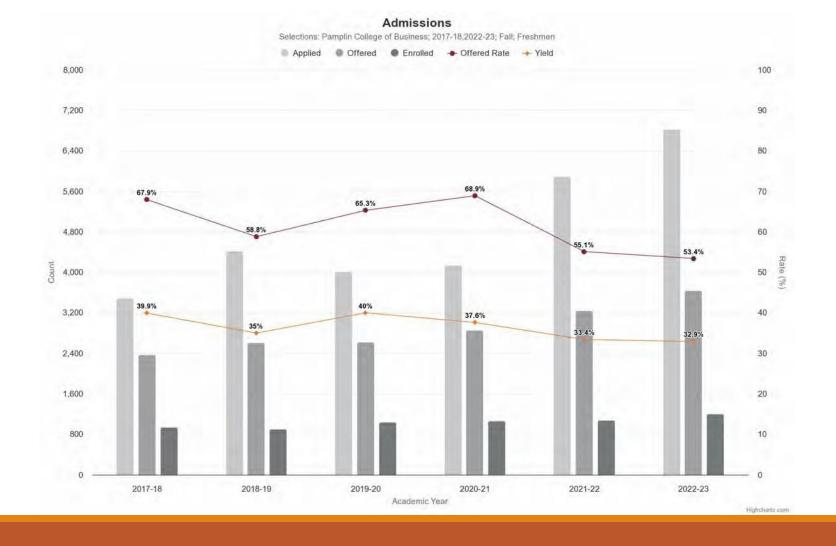
- Digital Marketing Strategy (DMS)
- Professional Sales (PRSL)

REAL E

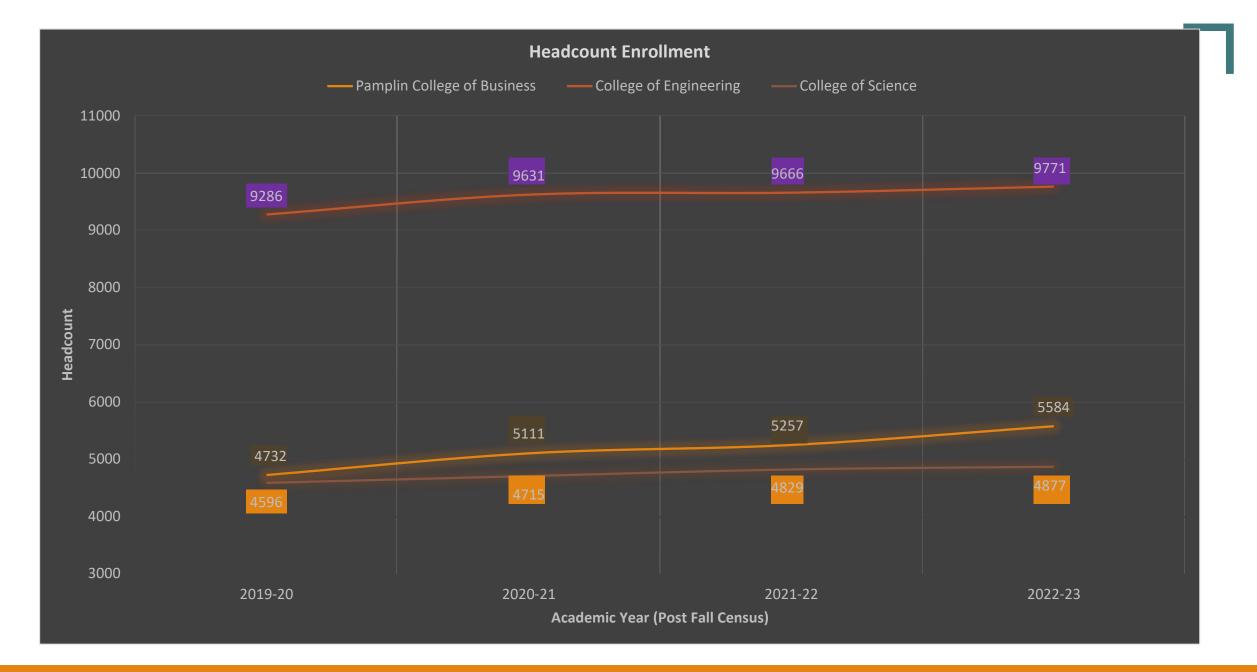
REAL ESTATE

REAL ESTATE FOR RESIDENTIAL PROPERTIES

REAL ESTATE FOR COMMERCIAL PROPERTIES



Pamplin's Applications/Offers/Accepts 2017-2022



Pamplin Graduate Programs Laculty / Staff Report

PARVIZ GHANDFOROUSH, ASSOCIATE DEAN



Promotions & New Hires



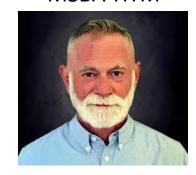
Dr. Linda ChristieDirector
MSBA-GBA



Ingrid Dema
Business Services
Manager



Dr. Kristin Lamoureux
Director,
MSBA-HTM



Jackson Lassiter
Program Coordinator
MSBA-HTM



Rabeya Rahman Assistant Director MIT Program



Catherine Gould
Program Coordinator
Executive PhD

Not Pictured Noira Houlihan, Assistant Director of CRM Syst

Moira Houlihan, Assistant Director of CRM Systems Ruth Labbe Hale, Program Coordinator, MIT Program

Pamplin Programs in Washington DC Metro Area

Programs designed to recruit professional students at the undergraduate, masters, and Ph.D. levels

- MBA programs: EvMBA, OMBA (Online)
- MSBA-HTM (Master of Science in Business Administration), Hospitality & Tourism Concentration
- Executive PhD in Business Research
- Undergraduate BIT-Cyber Northern Virginia Community College (NOVA) Partnership
- MSBA-GBA (Master of Science in Business Administration), Global Business Analytics Concentration (2024) NMIMS Partnership
- MIT Master of Information Technology (Online)
- STEM Designation of all programs



Graduate Strategic Enrollment Planning (GSEP)

Overarching Goal

- Master's level degree and certificate programs that meet the criteria will be designated as Professional Graduate Programs (PGPs)
- PGPs will be systematically assessed for eligibility and desire to participate in a voluntary, incentivized program to support enrollment growth
- PGP designated programs will receive targeted support services from the Enrollment Management in the following areas as needed:
 - Faculty and Instructional support
 - Program and Portfolio support
 - Admissions and Student Services support
 - Recruitment



- Establish Self-Supporting Budget Model for Qualifying PGP's
- □ Identify existing Masters programs that need promotion for enrollment growth and prioritize 2-4 programs for growth in 2024
- Convene an affinity group of Masters program staff/faculty who do marketing
- Draft internal resource guide/policies addressing four areas of functional chart
- Outline needed system overhaul and process redesign (admission to graduation lifecycle)
- Draft RFP process for new program and budget development
- Create an online presence to centrally showcase PGPs leading to an integrated communications and marketing plan
- Secure a marketing budget to strategically assist existing under-enrolled programs
- Create taxonomy for certificate programs
- Establish Steering Committee to vet and assess deliverables
- ☐ Slate position job post

Graduate Strategic Enrollment Planning Next Steps 2023-2024

- Formalize process for current and new program review
- Formalize systems of admissions and graduation (best practices)
- Formalize enrollment targets setting and monitoring structure
- Deploy dedicated UDC application
- Formalize operational budget development structure

Beyond

Summer - Fall 2023

- Pilot RFP process for summer/fall implementation
- ☐ Pilot Degree Audit Report with MENG
- Create dedicated admissions and student services unit (best practice) to include 1.
 Business Process Analyst 2. Client Relations Coordinator 3. Processing staff

Winter-Spring 2024

- Use market research and faculty input to identify industry-ready-to-work areas of need (like semiconductors)
- Develop strategy to
- Partner with Academic Decision Support to create data analytic ecosystem
- □ SLATE position filled

Summer-Fall 2024

- Define a structure to lead
 - a team to manage the academic portfolio
 - a team to manage the customer service and advising
 - a team to manage the marketing and recruitment
 - a team to assess the financial viability of each program
 - a team dedicated to data to track KPI with enrollment, student outcomes/placement, etc.



Welcome, New Pamplin Faculty!

ACIS

Jennifer Joe John E. Peterson Professor in ACIS

BIT



Santhosh Srinivas Assistant

Professor

Ramona Ionescu

Assistant Professor



Philip Romero-Masters Assistant Collegiate Professor



Nima Zahadat Assistant Collegiate Professor

FIN



Alexandre Pecora Assistant Professor



Catherine Kennedy Professor of Practice





David Yanisko Associate Professor of Practice



Tarah Warner
Associate
Professor of
Practice



Welcome, New Pamplin Faculty!

MGT



Christopher
Porter
Strickler
Professor in
Management



Marla White Assistant Professor



Lori Anderson Associate Professor of Practice

MKTG



Meng Zhu Professor



Jian Ni Professor

REAL ESTATE



Tom Mayock
Associate
Professor



Hainan Sheng Assistant Professor



Xue Xiao Assistant Professor



Promotions and Tenure 2022-2023

Promotion to Associate Professor

- Andrew Acito (ACIS)
- Pankaj Kumar (MGT)
- Marshall Vance (ACIS)

Expedited Promotion – New Faculty

- Jennifer Joe (ACIS)- Professor with tenure
- Christopher Porter (MGT)- Professor with tenure

Promotion to Full Professor

- Rob Davidson (ACIS)
- Xiang (Phil) Zheng (HTM)
- Linda Wallace (ACIS)

- Meng Zhu (MKTG)- Professor with tenure
- Jian Ni (MKTG)- Professor with tenure
- Tom Mayock (Real)- Associate Professor with tenure



Promotions 2022-2023

ACIS

Jean Lacoste, promoted to Associate Professor of Practice

MGT

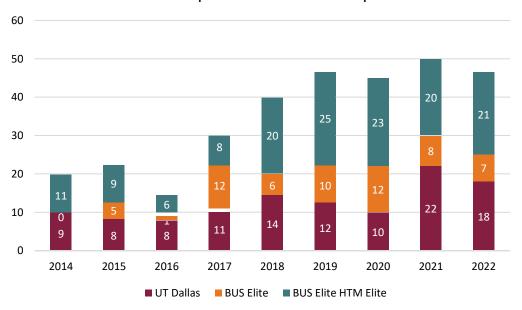
- Ron Poff, promoted to Associate Professor of Practice
- Joe Simpson, promoted to Collegiate Associate Professor



Recap of Web of Sciences Citation Data by Department								
	2018	2019	2020	2021	2022			
ACIS	1,216	1,491	1,753	1,873	1,902			
BIT	4,668	5,839	6,132	7,681	7,554			
FIN	674	765	857	958	895			
нтм	1,283	1,937	2,244	2,448	2,170			
MGT	1,706	2,147	2,762	2,811	2,625			
MKTG	1,311	1,817	2,033	2,140	1,994			
Total Minus Overlap:	10,814	13,826	15,672	17,780	17,004			

College Progress Toward Top 50 in the UT Dallas Rankings							
Published	2018	2019	2020	2021	2022	Total	
UTD Articles	14	12	9	11	17	63	
UTD Scores	6	5.7	3.83	4.37	6.15	26.05	

Annual Pamplin Elite Journal Acceptances





College Progress Toward Top 50 in the UT Dallas Rankings 15-19 Rank 13-17 14-18 16-20 17-21 18-22 **UTD Rank** 86 80 72 69 71 68 **UTD Articles** 35 42 49 55 55 63 22.97 23.11 **UTD Score** 14.51 17.64 20.64 26.05







2023 New Faculty Teaching Orientation

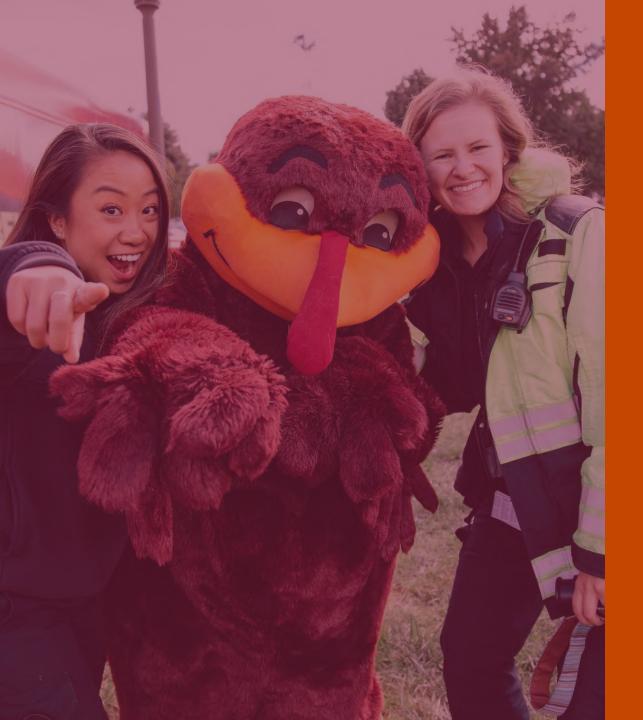
- Hosted on August 11, 2023, at the Inn at Virginia Tech
- Facilitated in collaboration with Associate Dean Lara Khansa, Assistant Dean Michelle Seref, and Associate Professor of Practice Barbara Fraticelli
 - Thank you to the outstanding Pamplin faculty from each department who came in to share their best practices
- The brunch was designed to provide new faculty with the necessary support and resources as they prepare to teach in the upcoming Fall 2023 and/or Spring 2024 semesters



2023 Diversity, Ethical, Scholarly, and Research Practices Symposium

- Hosted on August 18, 2023
- Attended by 114 Master's students and 10 PhD students
- The event featured:
 - Remarks from Dean Saonee Sarker, Associate Dean Janice Branch Hall, Dr. Cynthia Devers, and Ellen Krupar
 - A session with Dr. Joanna Barnes and Brad Grubb, Independent Consultants – Inclusive Competency Inventory
 - Breakout panels with Pamplin faculty





Welcome back Pamplin Faculty and Staff!



__Administration & Operations

- Financial State of the College
- Space and Facilities Management
- Information Technology
- Human Resources



Welcome to the Pamplin Family New Staff

ACIS:

- Raegan Moss Education Support Specialist
- Jessica Ferguson Education Support Specialist

BIT:

- Lori Roop Business Support Specialist
- Shea Walters Communications and Program Assistant

CIE:

Bryanna Meredith – Administrative Assistant

Dean's Office:

- Amy Branch Lead Administrative Manager
- Christina Winkeler Administrative Assistant

Finance:

Allison Frazier – Academic Support Specialist

Undergraduate:

• Brittney Shalna – Office Assistant

HTM:

Jackson Lassiter – Graduate Program Coordinator

MGMT:

- Chelle Darr Lead Administrative Manager
- Kara Mullins Graduate Coordinator

MKTG:

- Sonja Crockett Education Support Specialist
- Whitney Ratcliffe Education Support Specialist

Real Estate:

Terell Cook – Lead Administrative Manager



Welcome to the Pamplin Family New Administrative and Professional Faculty

Dean's Office

- Dr. Saonee Sarker Dean of Pamplin College of Business
- Cheri Warren Senior Human Resources Manager
- Kathy Orton Financial Analyst

ADV:

Jake Lawrence – Associate Director of Business Development

NCR:

- Moir Houlihan Assistant Director of CRM Systems
- Linda Christie Director, MSBA-BA

Undergraduate:

- Caitlyn Thelen Embedded Counselor
- Caitlin Fanning Academic Advisor
- Rachel Hall Academic Advisor
- Matthew Reppert Academic Advisor
- Elizabeth Hauser Academic Advisor
- Caroline Begley Academic Advisor
- Maverick Mitchell Pamplin Career Advisor

CBA:

Jennifer Havens – Director, CBA

ISERC:

Leonard Vaughn – Lead Security Content Engineer



Human Resources and Employee Engagement

2023 Pamplin Community Check-In Survey

255 Employees viewed the survey

110 responded

70% are satisfied or extremely satisfied with their work

67% believe Pamplin is a great place to work

What the survey told us:

- 1. Employees want more recognition for achievements. This could include; social media, college wide announcements, and awards
- 2. There is a request for condensed communication to reduce the email flood
- 3. The faculty and staff would like to have input into decisions affecting their positions
- 4. There was a suggestion for regular town hall meetings for discussions college wide
- 5. Faculty would like to see mentoring opportunities across the college for research and teaching
- 6. Employees requested more engagement and training opportunities for all staff and faulty
- 7. Requests for more IT learning and communication



Human Resources and Employee Engagement

Updates and Celebrations

- Mentor Mentee program
- New Process for Evaluating Administrative Faculty
- Monthly Birthday Celebrations
- Friday highlights and internal newsletter
- Website administration (change in reporting structure)
- Frequent town hall meetings
- PCOB reached our Affirmative Action goals
- Focus on College Effectiveness



Financial Update

- •The university and the governor has asked us to prepare for economic uncertainty.
- •The state approved a "skinny budget" for 2023 and the university/college elected to follow this same process.
- •The university is developing a new distribution model for Graduate Assistantship allocations and the changes will be shared before Dec.
- Changes to the Pamplin Fee
- One-time budget requests (must be clearly linked to 1 of 4 pillars)
- Preparing for the enrollment cliff



Financial Update

Enrollment Cliff and the financial impact

The 'enrollment cliff', a phenomenon referring to a decline in college enrollment numbers in the United States, has generally been attributed to a drop in fertility during the Great Recession.

Between 2008 and 2011, the birth rate in United States fell abruptly, and despite an economic recovery facilitated within the next decade, the birth rate did not bounce back. As a result, the college-age population has been in decline, with the total number of enrollment for the fall term in the United States falling from 19.9 million in 2017 to 18.2 million in 2022. Within this time period, the sector with the highest enrollment numbers in the U.S. was public 4-year colleges, which had 7.8 million students enrolled in the fall term in 2017. Demonstrating the tip of the enrollment cliff, this number fell to 7.6 million by 2022.

Along with this decline in enrollment, the number of potential high school students wishing to attend college may have been further impacted by the recent COVID-19 pandemic, in which the switch to online learning was estimated to lead to an additional 1.1 million high-school dropouts in the United States.

Information Technology

2023 Pamplin IT Survey

255 Employees viewed the survey

47 Responded

11 Provided Contact Information for Follow Up – All were contacted

99% employees responded with satisfied or extremely satisfied with the general IT

What the survey told us:

- 1. Employees want to have more in depth in person training about hybrid teaching techniques and classroom equipment
- 2. Employees wanted to more information about timelines and options for new computer upgrades and additional equipment
- 3. There were requests for conference room training options
- 4. 98% responded that the IT help desk provided good and timely service



Information Technology

Google Data Migration-

The era of free cloud-based storage is over. Virginia Tech announced last April significant changes to the Google Contract. A lot of moving parts, but we need to be working on decreasing the general storage of non-work related data. Pamplin IT has connected with users that are above the new quota of 5GB in Google Drive. We will continue to communicate with action items that we need your help in completing. In addition to the Google Data Migration, Microsoft also announced some upcoming changes to their "free" service offering. As we reach out, we will be offering information and provide consulting on finding the best solution to your workflows. This includes those still using Gmail instead of outlook.

Updated information: http://pampl.in/GoogleTransition

Cybersecurity Initiatives from VT IT Transformation—

We are continuing to implement changes to over IT security initiatives related to the VT IT Transformation projects. PamplinIT has been more actively pushing policies and upgrades to the endpoints. You may continue to see request for your computer to reboot to apply the security patches. In addition to the endpoint management, VT is working on more actively monitored computer and network logs. We will continue to collect information to classify your computers to the appropriate level of risk.

IT Newsletters – Updates

Continue to review the bi-weekly IT Newsletter. Pamplin IT is trying to increase the communication of all these new and ongoing initiatives.

For all the newsletters: http://pampl.in/ITNewsletters



Space and Facilities

- New Data and Decision Sciences Building
- Blackwood Department of Real Estate moved into Pamplin Hall
- Renovations to the Deans Suite
- Pamplin Innovation Campus
- •For the first time ever we have 4 hoteling offices in Pamplin and 1 hoteling office in D&Ds.



__Accounting and Information Systems



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What is Accounting?

Accounting is a profession and an industry unto itself

Accounting is also the economics of information – how that information is measured, disseminated, applied, and it's the systems in which it operates

Our programs train students to excel in the profession of accounting, but also prepare them to critically analyze financial information in broader economic settings

Our research contributes to the practice of accounting as a profession, but also addresses questions about the use and role of financial information in capital markets, regulation, data security, ...





The ACIS Department

22 tenure track faculty

10 non-tenure track faculty

3 professional staff

New hires – Faculty – Jennifer Joe

New hires – Staff – Jessica Ferguson, Raegan Moss



Research

Our faculty publish high-quality research in top journals that address questions relevant for capital markets, audit, information systems, and tax

VT is ranked 39th in the last 5 years for publications in accounting journals on the UT Dallas List

Based on publications in journals on the Pamplin Elite Journal List, ACIS ranks 37^{th} globally in the last 6 years

Based on PhD program rankings compiled by Brigham Young University, our PhD program ranks 18th in the last 6 years





Teaching

Our undergraduate, MACIS, and PhD programs are all ranked between 18th-25th in the nation

In addition to an amazing curriculum and a guaranteed job, we invest heavily in developing permanent relationships with our students

This is reflected in the commitment of our alumni and the strength of our advisory boards

This is also reflected in the fact that seven of our current faculty members earned a degree at Virginia Tech

We are Hokies!



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Mentorship

One example of the commitment of our alumni and board is the mentorship program led by our Emerging Leaders Board that pairs MACIS students with a mentor that they meet with at least once a month

The program is growing and more of our alumni are signing up to be mentors



Business Information Technology Overview

August 25, 2023



BIT Department - People

40 Faculty Members

- 23 Tenure-Track
- 17 Non-TT
- 4 Professional Staff
- New Hires 2023:
 - Faculty
 - Ramona Ionescu, Baylor University
 - Santhosh Srinivas, Memphis University
 - Philip Romero-Masters, Wisconsin Madison
 - Nima Zahadat, George Washington University
 - Staff
 - Lori Roop
 - Shea Walters



BIT - Retirements

Lance Matheson

Cliff Ragsdale

Robin Russell

Combined, more than 110 years of service!!!



BIT - Appointments

Tabitha James, R. B; Pamplin Professorship in BIT Anthony Vance, Ralph Mendinger Lenz Professorship in BIT



BIT - Research

- •54 Publications in 2022
- ■18 Elite Publications in 2022
- Our faculty publish in leading information systems and operations management journals such as MISQ, Management Science, ISR, JMIS, POM, and JOM



BIT – Undergraduate Programs

- •Major: Cybersecurity Management & Analytics (CMA)
- Options:
 - Operations and Supply-chain Management (OSM)
 - Computer-based Decision Support Systems (DSS)
- ■BIT-Cyber NOVA Program (NOVA CC & Germanna CC) 2+2
- ■NMIMS 3+1+1



BIT Enrollments

Enrollment							
Major/Options	Fall 2022	Fall 2023					
CMA	83	550					
BIT-CMA	336	169					
BIT-DSS	263	279					
BIT-OSM	343	313					
Undecided	538	435					
Total	1,563	1,746					

Graduated 376 students in Spring 2023



BIT – Student Groups

- BIT Club
- ORBIT
- Association for Supply Chain Management
- Student Engagement Committee



BIT — Advisory Board

- Energized and supportive of our student programs
- 42 Members
- •In-person meetings, twice annually; meet monthly, virtually
- Very involved with mentoring our students and assisting with curriculum development
- Presents frequently in our Careers in BIT course
- Emerging Leaders Board:
 - Less than 10 years after graduation
 - 10 members



BIT – Looking Ahead

- Continue to "upgrade" the CMA curriculum
- Change other two options to majors
- Increase enrollment in BIT-Cyber NOVA program
- Continue to develop industry relationships to support Blacksburg and NOVA programs
- Continue to hire faculty to strengthen research and support ever growing demands on teaching



Faculty – Staff Meeting

Department of Finance – Overview

August 25, 2023



People

- Paculty:
 - ■16 Tenure-Track
 - ■8 Non-TT
 - 9 Part-time teaching 25 sections a year

Staff: Three

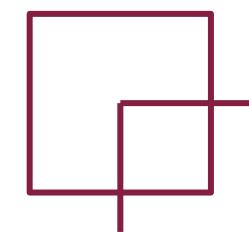


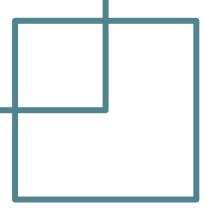
Faculty

New faculty, Fall 2023

- Alex Pecora, Assistant Professor of Finance.
 Ph.D., University of Minnesota. FinTech Lending
- Catherine Kennedy, Professor of Practice
 MBA, Wharton. Bank of America, Lehmann, MS, Putnam, Bullfinch







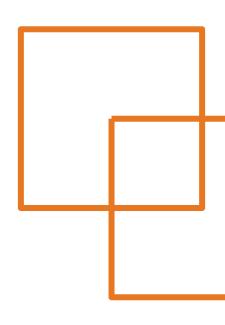
Research

- Journals on UTD List: Journal of Finance, Journal of Financial Economics, Review of Financial Studies
- 9 Assistant Professors
- Expect => 7 articles this year; highest ever.
- Strong research ethic, expectations

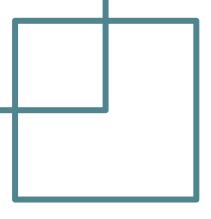


Students

- Total = 1,200
- Freshmen, Fall 2023 = 244. Largest incoming major
 - Up 40% from 170
 - Up 120% from 111
- Placement (Spring 2022 survey)
 - 91% overall
 - \$65,000 median
 - 100% for SEED, BASIS, CREDIT, CFP, FinTech







Finance Specializations

- Major: FinTech and Big Data Analytics
- Major: Financial Planning, Wealth Management, CFP®
- Major: Finance and Real Estate
- Major: Finance
 - Option: Investments and CFA®
 - Option: Corporate Financial Management
 - Option: Financial Accounting
 - Option: Financial Risk Management



Student Groups

- SEED, \$5 million, Stocks
- BASIS, \$5 million, Bonds
- CREDIT, \$2 million, Lending
- Finance Club
- Finance for Females
- Financial Planning Association
- FinTech Club

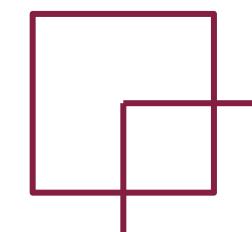


Finance Advisory Board

- Very active, engaged, supportive, assistance with hiring
- 40 members including an Executive Committee
- Meets twice a year Fall and Spring
 - September 29, 2023.
 - April 4, 2024. NYC with Hokies on Wall Street

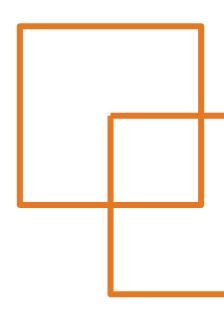
Many speakers on campus – about 25 a semester.



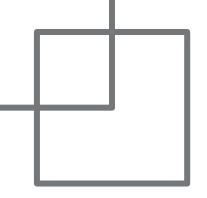


Plans

- Review UG programs and courses
- Hire faculty to strengthen research, teaching
- Add Graduate Programs in NCR
 - FinTech
 - Financial Planning
- Add a Graduate Program in Blacksburg
 - 5th Year Master's in Finance



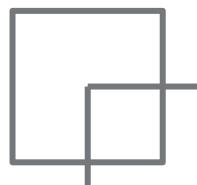






Thank You

PAMPLIN FINANCE





Howard Feiertag Department of Hospitality & Tourism Management

Overview

8/25/2023

HOWARD FEIERTAG DEPARTMENT OF

HOSPITALITY & TOURISM

MANAGEMENT

VIRGINIA TECHTM



Programs

Undergraduate

- 1 Major HTM (183)
- 1 Pathways Minor Event & Experience Management (193) – #2 largest on campus in terms of enrollment
- 100% placement in 2022!
- 4 options
 - Hospitality & Tourism Analytics
 - Services Management
 - Sustainability, Ethics & Advocacy
 - Entrepreneurship & Innovation

Master's program

- MSBA-HTM in NOVA (60+)
- 3 certificate programs

Ph.D. in Business Administration

11 students

Study abroad programs

- International resort management
- International business in cruise ship management



Faculty & Staff

8 tenure-track faculty

1 collegiate faculty

4 professors of practice

1 visiting professor

6 adjunct faculty

4 staff members (including MSBA-HTM)





LRankings

	QS World University			
	Rankings (Hospitality &		ARWU Rankings (Hospitality	
	Leisure Management)		& Tourism Management)	
	World	US	World	US
2017			8	3
2018	10	3	9	4
2019	24	5	13	5
2020	22	4	13	6
2021	22	4	12	6
2022	24	5	14	5



LResearch

28 publications in Pamplin Elite Journals in 2022

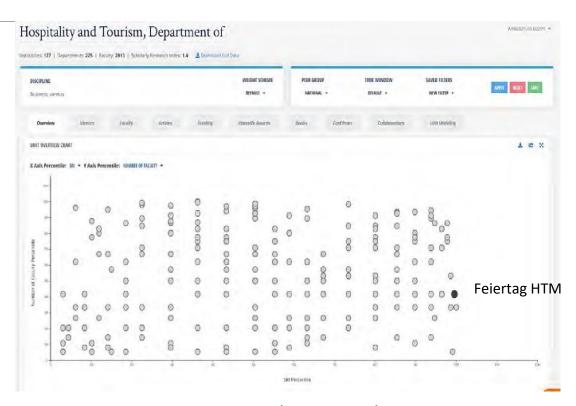
Nancy McGehee, Co-EiC of *Journal of Travel Research* (Pamplin Elite)

Zheng Xiang, Co-EiC of Journal of Information Technology & Tourism (Q1; IF:9.3)

Sponsored Research (>\$1M in last 5 years)

Faculty Accolades

- Juan Luis Nicolau (Pamplin MVP)
- Manisha Singal (Olsen Lifetime Achievement Award)
- Zheng Xiang (Clarivate Highly Cited Researcher)



Source: Academic Analytics



Boards & Organizations

HTM Advisory Board

- Development & Fundraising
- Student Engagement & Experience
- DEIB
- HOKIE Lab Design

MSBA-HTM Advisory Council

Student Organizations

- Hospitality Management Association (HMA)
- Club Managers Association of America (CMAA)
- National Society of Minorities in Hospitality (NSMH)
- Eta Sigma Delta Honors Society (ESD)
- HTM Advisory Board of Students (under construction)



__Strategic Partnerships

- Marriott International recognized with Pamplin Corporate Ambassador Award
- Socio-economic development initiatives in SW Virginia with Averett University
- International partnerships



Ty Breland, EVP of Marriott, spoke to VT/Pamplin students and faculty as 2023 Wells Fargo Distinguished Speaker



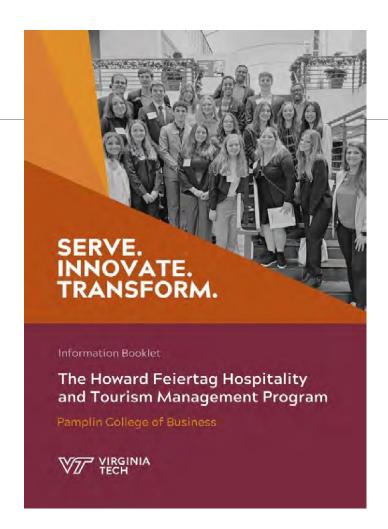
Initiatives & Plans

HOKIE Lab design

New Major in Event & Experience Management (EEM) in Fall 2024

New strategic priorities

- Enhance student learning experience
- Grow student enrollment
- Enhance research capacity
- Foster industry outreach & engagement





Department of Management Overview

Pamplin Faculty/Staff Meeting 8/25/2023



Welcome to Our New Hires in 2023

- Lori Anderson, Associate Professor of Practice
- Charity Boyette, Assistant Professor of Practice
- Chelle Darr, Lead Admin
- Pakanat (Polly) Kiratikosolrak, Assistant Professor of Practice
- Kara Mullins, Graduate Program Coordinator
- Christopher Porter, Strickler Professor
- Laura Raschke, Assistant Professor of Practice
- Koehler Slagel, Assistant Professor of Practice
- Marla White, Assistant Professor



Faculty and Staff

- 17 Tenure-track faculty
- 3 Collegiate faculty
- 12 Professor of Practice and Instructors
- **10 Adjuncts**
- 3 Staff



__Research

Six Pamplin Elite Journal and 21 other peer reviewed journal publications in 2022

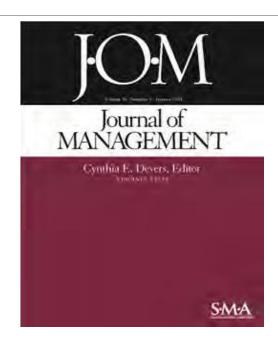
Cindy Devers, Editor in Chief of Journal of Management, a Pamplin Elite Journal

Faculty Serving as Associate Editors

Christopher Porter, Journal of Applied Psychology

Rick Hunt, Entrepreneurship Theory & Practice

AK Ward -Bartlett. Equality, Diversity and Inclusion





Overview of the Department

675 Students in Four Majors

Entrepreneurship, Innovation and Technology Management Consulting and Analytics Human Resource Management General Management

Two Minors

Entrepreneurship and New Venture Growth Organizational Leadership

Leadership Center

30,893 SCH per year Full time Ph.D. program Contribute to the MBA, MSBA, MIT and Executive Ph.D. programs



Recent Accolades



Model Program
Award from the
United States
Association for
Small Business and
Entrepreneurship



Boards and Student Organizations

Boards

Management Advisory Board Recent Alumni Board Advisory Board of Students

Student Organizations

Society for Human Resource Management

E-Club

Consulting Club

Management Society

Pamplin Leadership Development Team

Tech Fellows



International Partnership

Xidian University, Xian, China

Double Degree: EIT (VT) and Big Data (Xidian)

Currently 98 students in 1st year, target 100-120 students/year

3 years in China, 4th year at VT

First summer instruction already occurred



Plans/New Initiatives

Technology Commercialization

MSBA Program in Tech Entrepreneurship in NOVA

4+1 Program in Blacksburg



THANK YOU



__Marketing Department

- Who are we?
- •What do we do?
- How well do we do it?



Mission

The Department of Marketing focuses on knowledge creation, knowledge dissemination, faculty- and student-led projects beyond the boundaries of the university to enhance marketing theory and practice. Our efforts in research, teaching, and outreach integrate conceptual and analytic tools to contribute to solving complex social and economic problems to enhance the consumer quality of life, health, and welfare.







































































































































































































_Our Backbone









__Students

	Undergraduate	Trad. PhD	BXBR
Total	775	7	6
Female	461	6	3
% Female	59%	86%	50%
URM or USS	339	0	1
% URM or USS	44%	0%	17%



_Boards

	MAB	Sales	PRAAC	JMAB
Members	17	13	11	11
Female	9	5	5	8
% Female	53%	38%	45%	73%
Est. URM	5	0	2	2
% Est. URM	29%	0	18%	18%



Programs/Options

Undergraduate

- Professional Sales
- Digital Marketing Strategy
- Al and Marketplace (in process)

Masters

Professional Sales (hoping, praying)

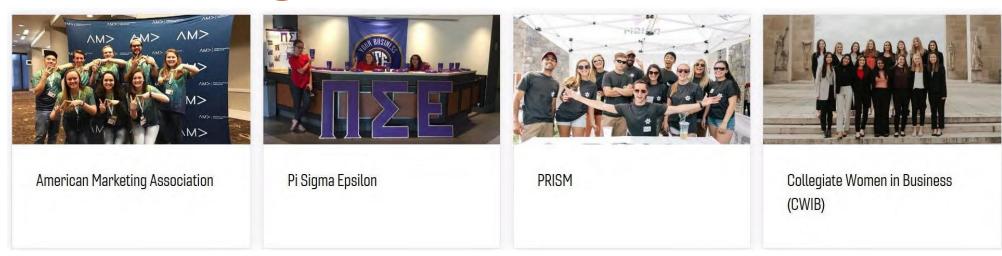
New Interesting Courses

- Careers in Marketing
- Intro to DMS
- Intro to Al
- Sales Technology in Marketing
- Social Media and Content Marketing
- Personal Well-Being & Professional Success
- Race in the Marketplace

Over 14 new courses in the last 6 years



__Clubs/Organizations/Initiatives



Women in Marketing and Sales
DEIB in Marketing
Voices of Privacy



"The Public Pool"

Building the largest URM participant pool in the world

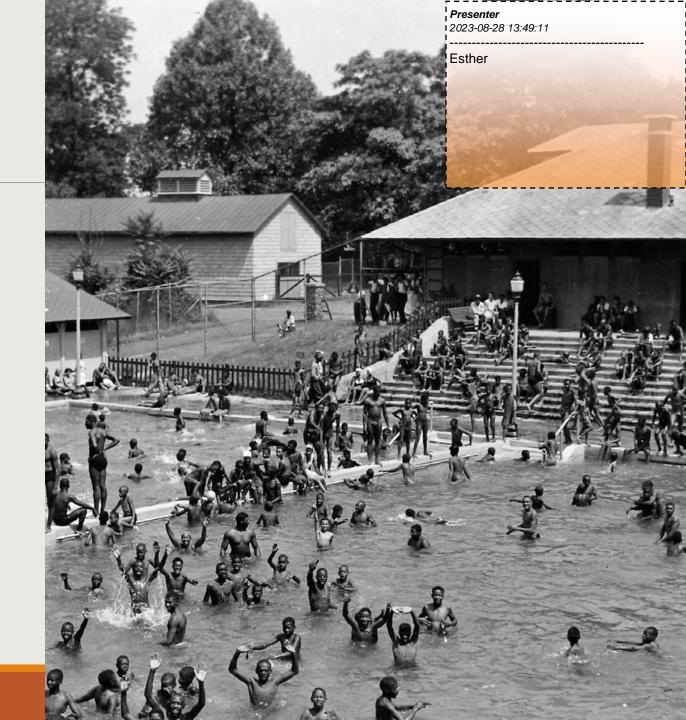






THE PROBLEM

Push to increase diversity in behavioral/business research, but the underrepresented minorities are very underrepresented



THE PROBLEM

Presenter 2023-08-28 13:49:11 -----Esther

40,000 US Based Participants 2,800 Black Participants ~7%



50,000 US Based Participants 4,200 Black Participants ~8.5%



=

THE SOLUTION

- Build the biggest pool of URM minority consumers/ participants
- Treat them well
- compensate themfairly
- Acknowledge theircontribution



__Research

	Year	Ranking
UTD (JCR, JM, JMR, MS)	2017-22	44
JCR	2017-22	11

Other Publications

JCP, JAP, POMS, PNAS, JPSP, JEP: General;



__Research

Graduate Placements	Hong Kong Poly U, NYU-Shanghai, U. Arkansas, GMU/U Conn, U Miami/UVA, SUNY Binghamton, IE;
Faculty Achievements	Current/past AEs in UTD journals; Editors of FT50 journals;





Blackwood Dept of Real Estate

Pamplin Faculty/Staff Meeting

August 25, 2023





2023 New Hires

- Terrell Cook, Lead Administrator, Pamplin Finance graduate
- Tom Mayock, Associate Professor, UNC Charlotte
- Hainan Sheng, Assistant Professor, U. Missouri, St. Louis
- Xue Xiao, Assistant Professor, Penn State University







Faculty and Staff

4 Tenure Track Faculty

2 Collegiate Faculty

2 (1.5) Professors of Practice

1 Instructor

4 Staff



Integrated, Interdisciplinary Academic Program







Academic Offerings

B.S. in Real Estate

- Real Estate for Commercial Properties
- Real Estate for Residential Properties

B.S. in Business in Finance (in partnership with Finance)

Finance and Real Estate

Real Estate Minor



Enhancing Student Education

Students are encouraged to select a second major or minor to add specific knowledge and expertise.

POPULAR SECOND MAJORS

Building Construction

Management

Marketing

Property Management

Smart & Sustainable Cities

POPULAR MINORS

Business

Entrepreneurship

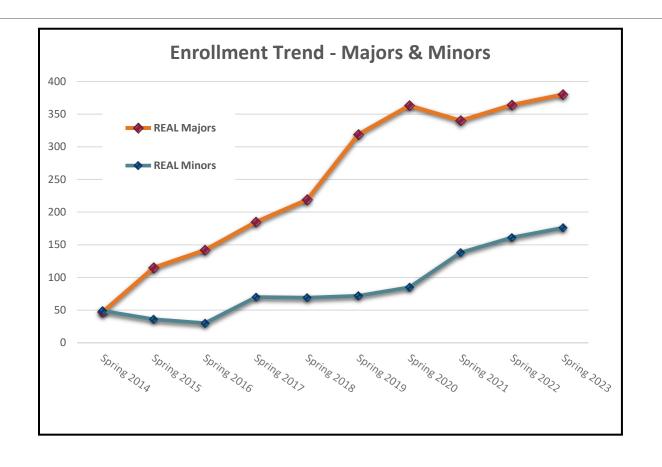
Professional Sales

Property Management

Residential Design



Student Enrollment



*Student enrollment numbers as reported from annual Spring census



Rankings

#1

Best Bachelor's in Real Estate, nd

Bachelor's Degree Center

#3

25 Best Real Estate Degree Programs for 2020

Great Business Schools

#4

Most Popular
Bachelor's
Degree Colleges
for Real Estate,
2022

College Factual

#5

Best Colleges for Real Estate, 2022

School Authority

#5

Best Real Estate
Bachelor's
Degree Schools,
2023

Course Advisor



Boards & Organizations

Blackwood Industry Advisory Board

- 60 members
- 4 recent alumni

Blackwood Regional Real Estate Leader Councils

- New York City
- Richmond, VA
- DC/Northern VA*
- Charlotte, NC*

Real Estate Club

Student-led organization





Thank You!





Office for Diversity, Equity, Inclusion, and Belonging







This award is being presented as a tribute to the people and programs that encourage and inspire a new generation of people to consider careers in business. Your award-winning program continues to make a significant difference through mentoring, teaching, research, and other efforts worthy of this national recognition.







PAMPLIN NEW STUDENT DEMOGRAPHICS

1193

first-year students

254

transfer students **563**8

total Pamplin College of Business undergraduate students HELLO my name is

Sophia & Ryan

most common first names





most common majors



business undecided



finance



business information technology



190/ofirst generation











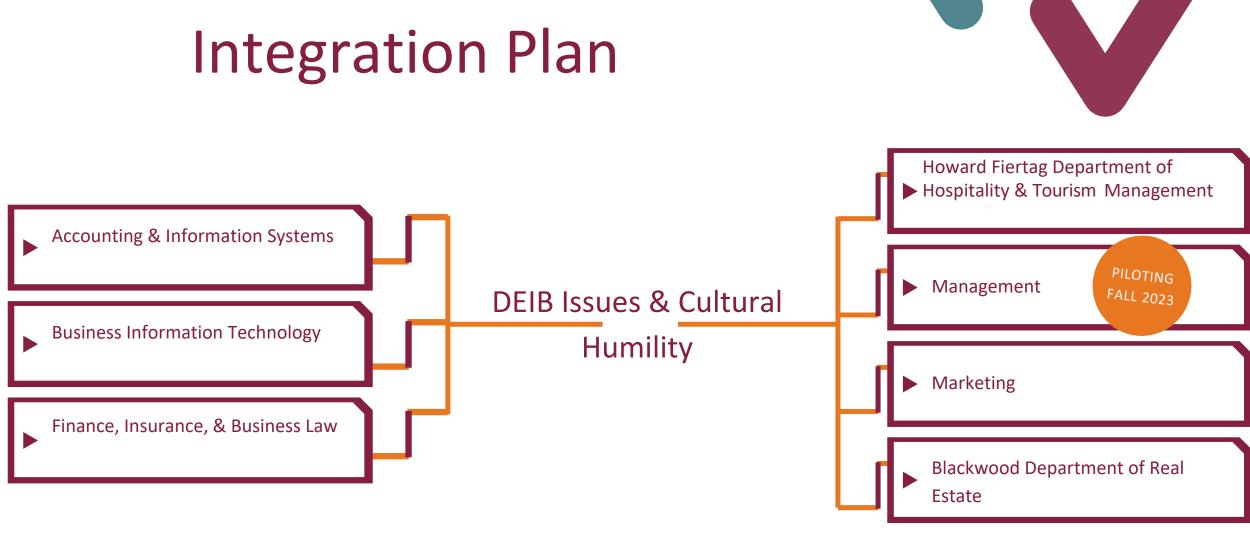








Core Curriculum Integration Plan



DEIB Student Org Coalition

a new effort driven by Pamplin's undergraduate student organization leaders who desired greater education and experiences on issues of DEIB and cultural humility to educate members of their organizations.

AUG

20

7 new student organizations

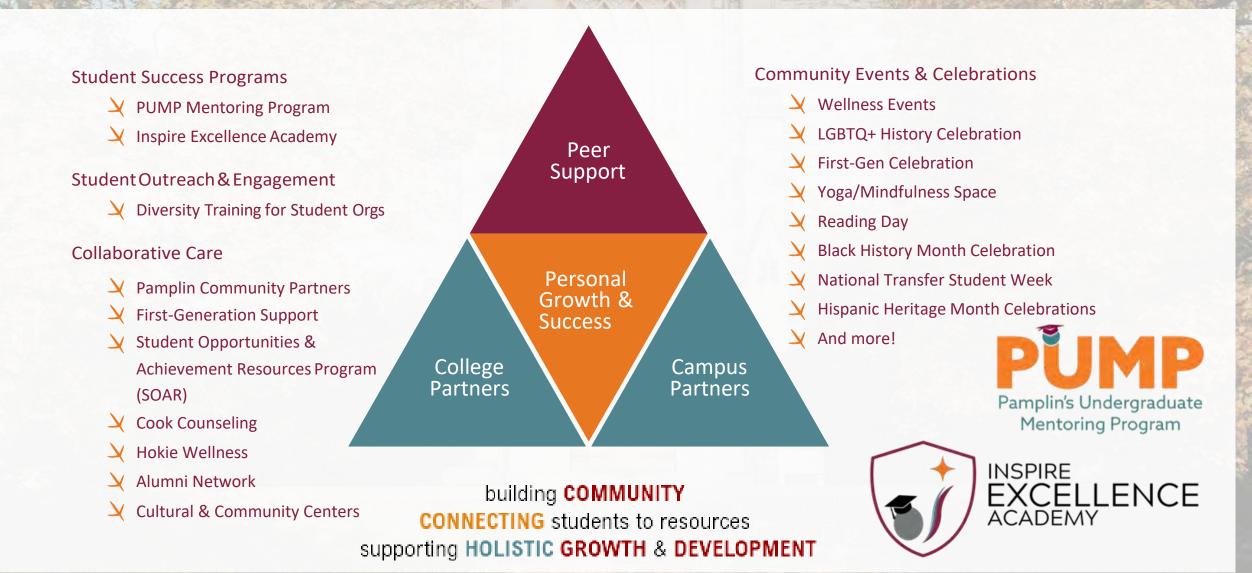
joined for the Fall 2023 training!







Student Success Initiatives





















PAC DEIB Committee



Michael Robinson '85
PAC DEIB Committee Chair
Morgan Stanley



Randy Lucas '91
Lucas Tax + Energy Consulting



Jacquelin Norell '88
PAC DEIB Committee Vice Chair
Deloitte



Lynne Dughtie '85 KPMG, LLP



Lisa Ellison '86 Zurich NA



ShirleyEdwards '82 Ernst & Young, LLP



Negar Jamshidimehr '11
PAC DEIB Committee Vice Chair Elect
Ernst & Young, LLP



Ray Vicks '81
Retired PwC Partner

Office for DEIB Team



Dr. Janice Branch Hall Associate Dean Cassy Kost
DEIB Specialist

Coral Rojas
Assistant Director Outreach,
Recruitment, Pre-Collegiate
Programs

Emily McCorkle
Director Student Success

A'me Dalton
Special Projects Manager
Communications & Events







PAMPLIN FACULTY/STAFF MEETING

Elizabeth Mitchell, Assistant Dean

August 25th, 2023



ADVANCEMENT

The 3 N's in FY 24 for Advancement

- ? NEW DEAN
- NEW PRIORITIES
- NEW COLLABORATIONS



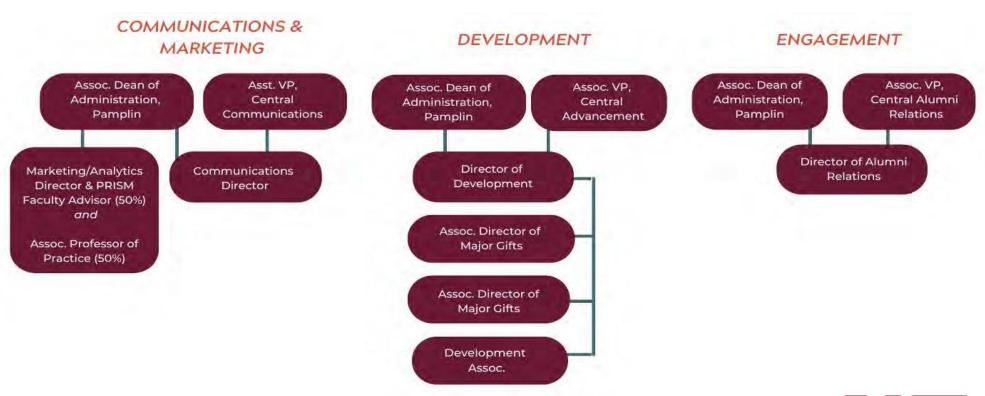
CELEBRATING PAMPLIN PHILANTHROPY

FY 23 KEY SUCCESS MILESTONES

- 26% Participation: highest college
- Won 2023 Giving Day
- PAC 100% participation (5 years) 67% all advisory board participation
- \$93 Million Campaign toward \$100M
- Raised \$12.5M against \$8.5 million annual goal (goals set based on pipeline and factor leadership transitions. FY 21 Blackwood Family Real Estate Naming.)
- \$40.4 million+ in gifts and commitments for GBAC
- Second building in GBAC in the design stage, new business building
- University Village, including GBAC LLCs approved for design by BOV June 2023

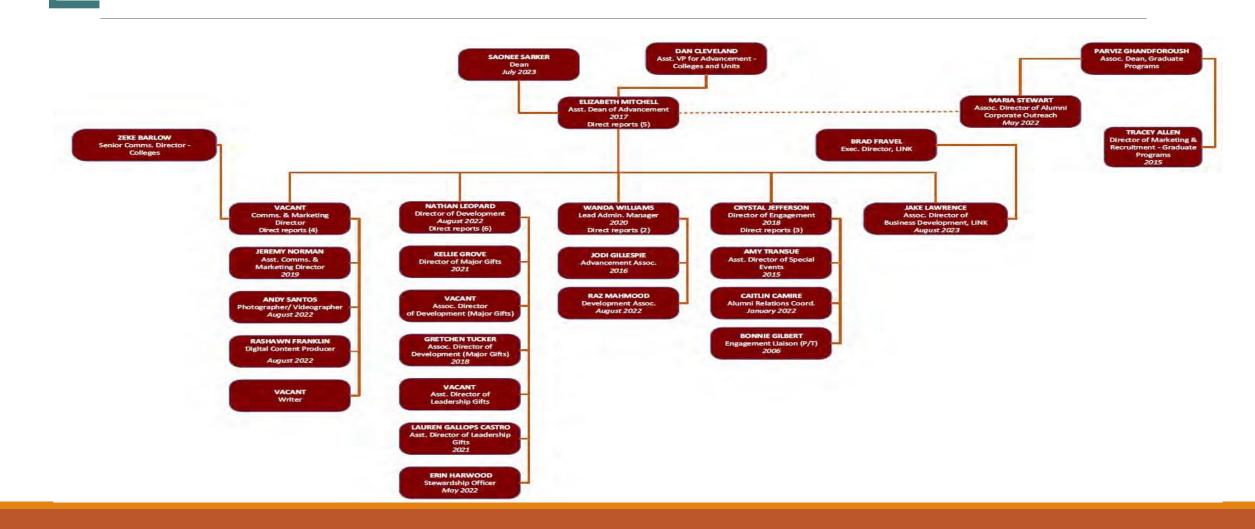


PAMPLIN ADVANCEMENT, ENGAGEMENT, COMMUNICATIONS ORGANIZATIONAL CHART: PRE-ADVANCEMENT MODEL (2016)



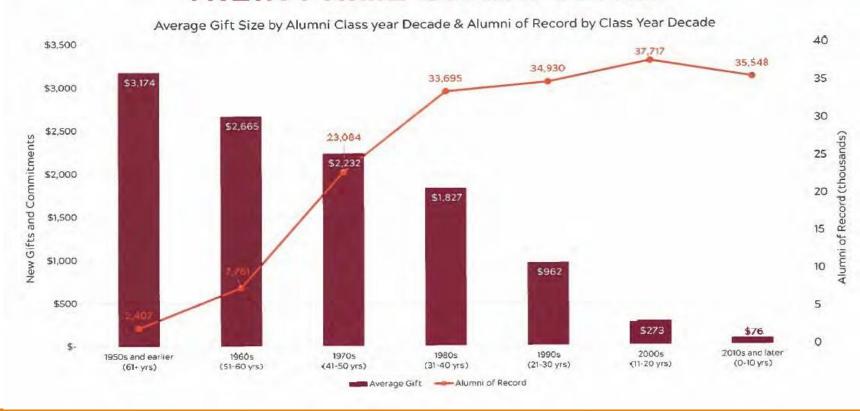


PAMPLIN ADVANCEMENT ORGANIZATIONAL CHART



BOUNDLESS IMPACT CAMPAIGN OVERVIEW

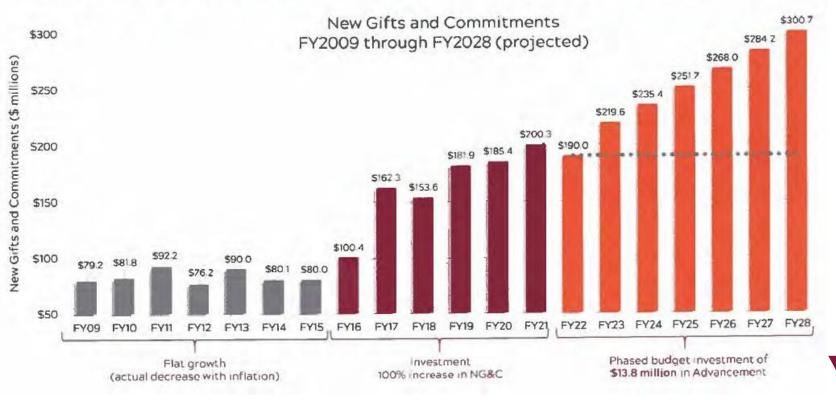
A COMING WAVE OF ALUMNI WILL SOON ENTER THEIR PRIME GIVING YEARS





BOUNDLESS IMPACT CAMPAIGN OVERVIEW

HOW TO ACHIEVE A \$300 MILLION NG&C ORGANIZATION BY FY28





SAVE THE DATE: A LOOK AHEAD

- GIVING DAY: February 21-22, 2024, Noon to Noon
- PAMPLIN ENGAGEMENT SUMMIT APRIL 18-19, 2024, HOTEL ROANOKE
- KNOWN PAMPLIN AND BOUNDLESS IMPACT CAMPAIGN EVENTS.
- FEBRUARY 1, 2024, SILICON VALLEY
- APRIL 4, 2024 NYC, HOKIES ON WALL STREET



DEAN'S LAUNCH UNDERWAY

- Dean Sarker's social media:
- o Twitter: https://twitter.com/SaoneeSarkerVT
- LinkedIn: https://www.linkedin.com/company/office-of-the-dean-pamplin-college-of-business
- Facebook: <u>facebook.com/VTPamplinDean</u>
- Instagram: Sending her stuff from the brand account (@VTPamplin)







Next Meeting

Friday, Oct. 27, 2023 9-11 AM

Town Hall Mode